



Increasing Site and Community Security through Collaboration

Krista Hendry

Challenges to Collaboration



Why Collaborate?

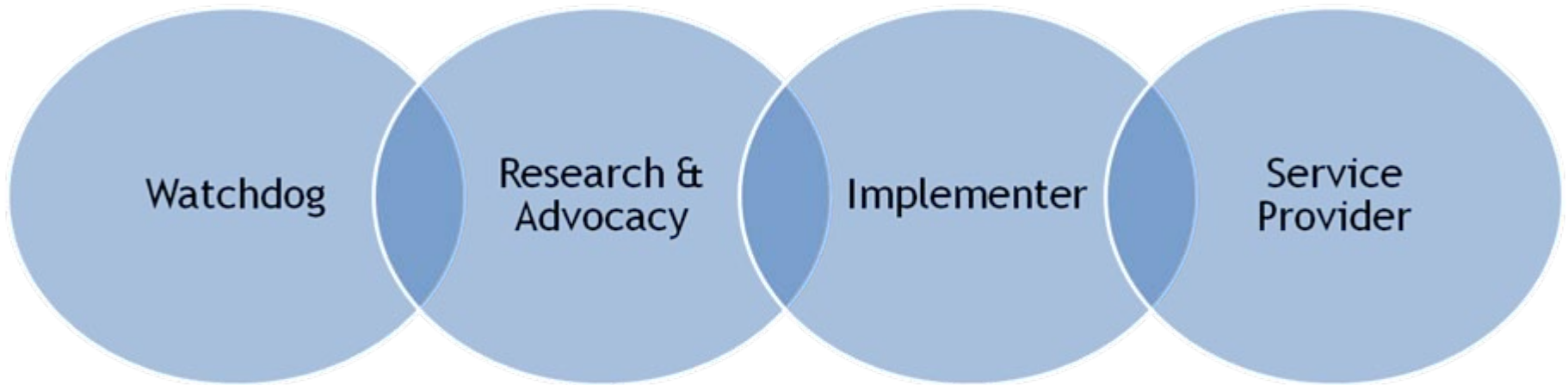


- NGOs can provide companies with invaluable experience and expertise
- Best outcomes are gained through collaboration
- ... and we've worked so hard to get this far!

The NGO Continuum



Types of NGOs



Level of Collaboration with Companies

No
Collaboration

Some
Interaction

Collaboration/
Partner

Vendor/
Contractor

Critical Revenue Sources

Individual
Donations

Foundation &
Govt. Grants

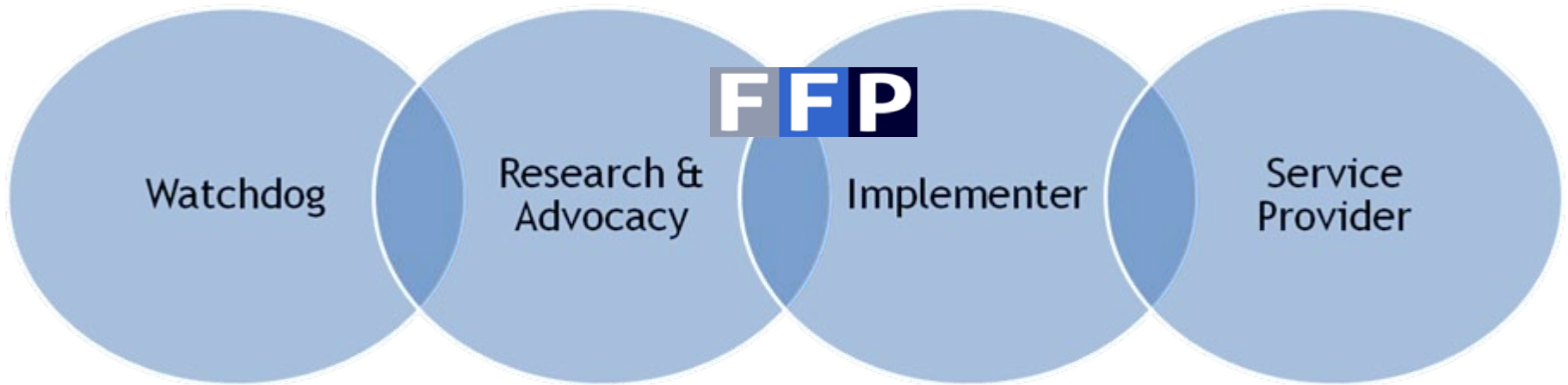
Multiple
Funders

Contracts

The NGO Continuum



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Multiple
Fundors

Contracts

Voluntary Principles



Government

-  Canada
-  Colombia
-  Netherlands
-  Norway
-  Switzerland
-  United Kingdom
-  United States



Companies

- | | |
|-------------------|------------------|
| AngloGold Ashanti | Hess Corporation |
| Anglo American | Marathon Oil |
| Barrick Gold | Newmont Mining |
| BG Group | Norsk Hydro |
| BHP Billiton | Occidental |
| BP | Rio Tinto |
| Chevron | Shell |
| ConocoPhillips | Statoil |
| ExxonMobil | Talisman Energy |
| Freeport-McMoran | Total |



NGOs

- Fund for Peace
- Global Rights
- Human Rights First
- Human Rights Watch
- International Alert
- IKV Pax Christi
- Pact
- Partnership Africa Canada
- Pearson Peacekeeping Center
- Search for Common Ground



DCAF
International Committee of the Red Cross

International Council on Mining & Metals
International Petroleum Industry Environmental Conservation Agency

Voluntary Principles



- A tripartite international initiative with different levels of implementation
- A set of practical guidelines
- A safe space for dialogue between companies, governments and NGOs
- A process for building best practice and knowledge on issues related to the intersection of Security and HR
- A process of constant and continuous improvement

Voluntary Principles



- Risk Assessments
 - Identify the threats of potential human-rights abuses in and around sites
- Oversight of Private Security
 - Properly vet, train, and audit to ensure they do not commit any abuses, fail to report abuses, or allow abuses to occur by others
- Relations with Public Security
 - Dialogue must be ongoing to encourage greater professionalization, including having human rights training in their training.

Implementation



International

○ Frameworks

Company

○ Headquarters & Company-Wide Implementation

Site

○ National-level Implementation

○ Site-level Implementation



Amount of detail and granularity



Greater Understanding



Preparedness



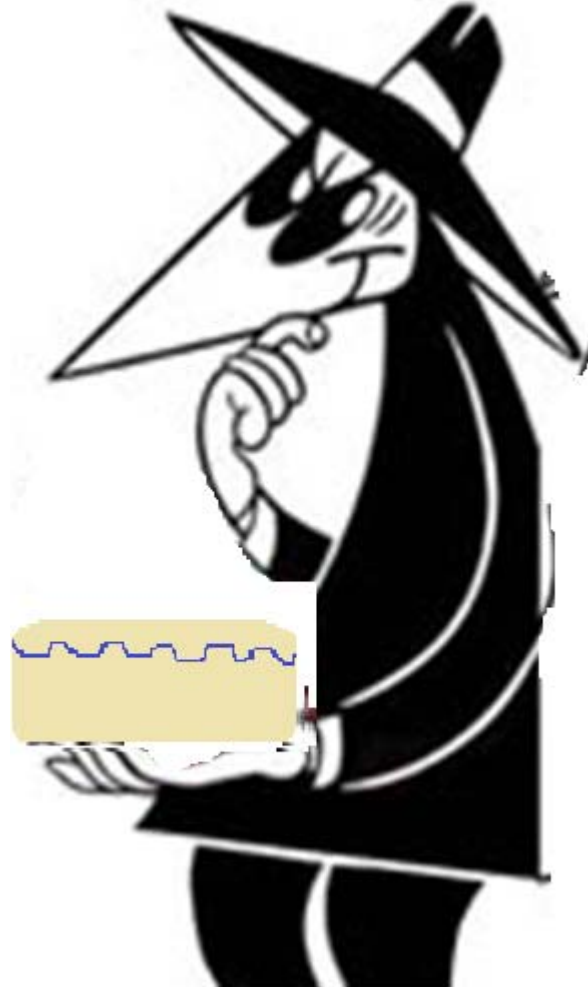
Impact of VPs????



Trust



**Happy
Annivers
ary,
Partner!**



Risks Remain





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